

Delivering a Stronger, Fairer, Greener Cardiff

Cardiff Council Corporate Plan 2024-27

DRAFT

**Mae'r ddogfen hon ar gael yn Gymraeg hefyd.
This document is also available in Welsh.**

Wellbeing Objective 4:

Safe, confident and empowered communities

Our priorities for delivering a stronger, fairer, greener Cardiff in 2024/25:

- Leading the response to the Housing Emergency
- Investing in communities
- Ensuring children and adults are protected from risk of harm and abuse
- Creating safe and inclusive communities
- Promoting the Welsh language
- Supporting grass-roots and community sport across the city
- Delivering high-quality parks and public spaces

What we will do to create safe, confident and empowered communities

Investing in communities

Ref	We will:	Lead Member	Lead Directorate
S4.08	Transform Bereavement & Registration Services through modernising our service delivery, improving access to services for all, making digital improvements, identifying new and additional burial space to meet community need throughout the city, and introducing new services for the benefit of our residents.	Cllr Dan De'Ath	Planning, Transport & Environment

Wellbeing Objective 6:

One Planet Cardiff

Our priorities for delivering a stronger, fairer, greener Cardiff in 2024/25:

- **Responding to the Climate Emergency**
- **Transforming Cardiff's public transport and active travel systems**
- **Putting sustainability and wellbeing at the heart of the city's growth**
- **Enhancing Cardiff's flood defences**
- **Building resilience into our highway network**
- **Making Cardiff a world-leading recycling city**
- **Working as one team to keep our streets clean**

What we will do to deliver One Planet Cardiff

Responding to the Climate Emergency

Ref	We will:	Lead Member	Lead Directorate
S6.01	<p>Report on the progress of delivering the One Planet Cardiff strategy by:</p> <ul style="list-style-type: none"> Annually setting out the Council's carbon emissions; Reviewing the One Planet Cardiff Action Plan as necessary to reflect progress, challenges, and emerging priorities in a constrained financial environment. 	Cllr Huw Thomas & Cllr Caro Wild	Planning, Transport & Environment
S6.02	<p>Take bold leadership on climate change:</p> <ul style="list-style-type: none"> Across the organisation by driving down emissions per directorate and ensuring carbon is fully accounted for in decision-making; Across the city by working with Welsh Government on changing citizen behaviour in areas such as waste, energy use and transport; Work with partners such as Cardiff City Region, public sector organisations and Welsh Government agencies to develop a new prospectus for a green city deal. 	Cllr Caro Wild	Planning, Transport & Environment
S6.03	<p>Deliver the Design and Build contract for Phase 1 of the Cardiff Heat Network as per the procured programme, with the first 'heat on' testing in summer 2024 and engage with partners, potential customers and development sector to commence scoping the next phase of the network.</p>	Cllr Caro Wild	Planning, Transport & Environment
S6.04	<p>Publish a Local Area Energy Plan for the city by summer 2024 in consultation with internal and external stakeholders and following this, work with partners to develop a local energy action plan and energy investment prospectus.</p>	Cllr Caro Wild	Planning, Transport & Environment
S6.05	<p>Develop a Housing Energy Efficiency Retrofit Strategy, setting out engagement and advice methods, funding opportunities, delivery pathways and targets for different dwelling types, tenures and socio-economic groups across the city.</p>	Cllr Caro Wild, Cllr Lynda Thorne & Cllr Dan De'Ath	Planning, Transport & Environment, Adults, Housing & Communities, and Economic Development

S6.06	Complete the review of the Fleet Replacement Programme to maximise the transition to clean vehicles and a more efficient use of the Council's existing fleet.	Cllr Caro Wild	Resources
S6.07	Work with partners to secure funding for the next phase of public electric vehicle infrastructure consistent with the charge point infrastructure roadmap.	Cllr Caro Wild	Planning, Transport & Environment
S6.08	Promote healthy, local and low-carbon food through delivering and, as necessary, reviewing the Cardiff Food strategy, and supporting the Food Cardiff partnership bid to become the first Gold Sustainable Food Place in Wales, including: <ul style="list-style-type: none"> • Developing a plan to increase local food production opportunities (commercial and community-based) including: <ul style="list-style-type: none"> ○ Developing a pilot site for community growing by March 2025; ○ Delivery of the Cardiff Capital Region Food Challenge by September 2025; • Working with the Education directorate to develop plans to ensure that school meals are healthy and maximise opportunities for more sustainable and lower carbon supply chains; • Developing a land use strategy to address inequality of access to healthy fresh food across the city by: <ul style="list-style-type: none"> ○ Integrating in the Replacement Local Development Plan process; ○ Working with partners to review measures to manage access to unhealthy fast-food outlets near schools. 	Cllr Julie Sangani & Cllr Dan De'Ath	Planning, Transport & Environment
S6.09	Lead the debate on the potential for renewable energy in the Severn Estuary through the Western Gateway's Independent Commission.	Cllr Huw Thomas	Performance & Partnerships

Ref	Key Performance Indicator	Target
K6.01	The number of private rented sector properties where energy efficiency has been improved through direct action from Shared Regulatory Services	Target to be based on 2023/24 outturn
K6.02	The number of energy efficiency measures installed in Council-owned domestic properties	750
K6.07	The number of Council vehicles which are electric	Target to be based on 2023/24 outturn

Transforming Cardiff's public transport and active travel systems

Ref	We will:	Lead Member	Lead Directorate
S6.10	<p>Work in partnership with Welsh Government, Transport for Wales and the Burns Transport Commission Delivery Unit to design and deliver a Cardiff and Regional (Metro) Tram network, which will include:</p> <ul style="list-style-type: none"> Phase 1a: Ensure Cardiff Crossrail proceeds to tender & full business case by March of 2025; Phase 1b: Complete Cardiff Crossrail City Centre to Cardiff Bay Metro by 2028; Major service frequency improvements to Coryton and Radyr by 2028; New stations at Crwys Road, Butetown, Cardiff Parkway, Ely Mill, Roath Park, Gabalfa, Newport Road and Pierhead Street by 2028 (subject to funding); Phase 2 Bay to Newport Road by 2030 (subject to funding). 	Cllr Dan De'Ath	Planning, Transport & Environment
S6.11	<p>Continue to progress the phased transport and clean air improvements in the city centre including:</p> <ul style="list-style-type: none"> City Centre East Phase 1 by March 2025; Castle Street by the end of 2026; Boulevard de Nantes by March 2026 (subject to funding). 	Cllr Dan De'Ath	Planning, Transport & Environment
S6.12	<p>Ensure good air quality by:</p> <ul style="list-style-type: none"> Updating the Clean Air Strategy and Action Plan by March 2025 and implementing further measures to improve air quality; Reviewing real-time air quality data to assess and identify trends in pollution to assess further interventions that will further reduce air pollution. 	Cllr Caro Wild & Cllr Dan De'Ath	Planning, Transport & Environment
NEW	<p>Continue to support the taxi sector to accelerate towards achieving 'Zero Tailpipe' emission fleets by:</p> <ul style="list-style-type: none"> Incorporating proposals for future electric vehicle charging for taxis within the taxi strategy; Launching a pilot grant scheme to support the reduction in hackney carriage fleet emissions. 	Cllr Dan De'Ath	Planning, Transport & Environment

S6.13	<p>Support public transport aspirations in the Transport White Paper by:</p> <ul style="list-style-type: none"> • Delivering the Bus Priority Strategy; • Developing the Strategic Bus Corridors Programme by progressing business cases and design work for the delivery of the East-West Sustainable Transport Corridor and the Northern Bus Corridor by 2026; • Developing the Localised Bus Network Programme which will deliver city-wide improvement projects to tackle problem areas, improve bus priority and journey times where required over the next five years. 	Cllr Dan De'Ath	Planning, Transport & Environment
S6.14	<p>Programme the delivery of the bridge crossing scheme at Llanrumney, subject to planning approval, as part of a wider regeneration scheme with work on site commencing spring 2024.</p>	Cllr Dan De'Ath & Cllr Lynda Thorne	Economic Development, and Planning, Transport & Environment
S6.15	<p>Continue to invest in a segregated cycle network across the city by:</p> <ul style="list-style-type: none"> • Improving the Taff Trail, and exploring design options and proceeding to planning for a new Central Quay Bridge by March 2025; • Considering design and funding options for a new Blackweir Bridge with Cardiff University by March 2027; • Delivering: <ul style="list-style-type: none"> ○ Cycleway 5 from city centre to Lawrenny Avenue by August 2025; ○ City centre to Roath Park Cycleway by March 2026; ○ Cycleway 4.2 from A48 to Llandaff by March 2026; ○ A Cardiff to Newport network connection by 2030; ○ A full city-wide network by 2030; ○ A demand-led programme of 50 cycle hangars during 2025 with appointment of a supplier by December 2024. 	Cllr Dan De'Ath	Planning, Transport & Environment
S6.17	<p>Nurture a strong active travel culture in every Cardiff school by 2027 by:</p> <ul style="list-style-type: none"> • Engaging with all schools to support the implementation of their Active Travel Plans 	Cllr Dan De'Ath & Cllr Sarah Merry	Planning, Transport & Environment

	<p>and enable the proportion of school journeys made by walking, scooting and cycling to be maximised;</p> <ul style="list-style-type: none"> Delivering infrastructure schemes to facilitate active journeys to schools; Introducing measures to deter car travel to school including School Streets and additional parking restrictions. 		
S6.19	<p>Make streets safer and greener by:</p> <ul style="list-style-type: none"> Monitoring and reviewing with partners the Wales 20mph default speed limit in Cardiff for September 2024, in line with guidance issued by Welsh Government; Delivering an enhanced programme of tree planting on highway land and within the street scene. 	Cllr Dan De'Ath	Planning, Transport & Environment
S6.20	<p>Consider and review road user charging options to identify opportunities and benefits for Cardiff residents and deliver transport improvements.</p>	Cllr Dan De'Ath	Planning, Transport & Environment

Ref	Key Performance Indicator	Target
K6.03	The citywide annual PM10 concentrations recorded at all monitoring locations where PM10 data is obtained (<i>PM10 is particulate matter which is less than 0.01mm in diameter.</i>)	<15 µg/m³
K6.04	The Citywide Annual Average Nitrogen Dioxide (NO ₂) concentrations at roadside monitoring locations	<25µg/m³
K6.05	Nitrogen Dioxide (NO ₂) concentrations within Air Quality Management Areas (AQMAs)	<30µg/m³
K6.06	Nitrogen Dioxide (NO ₂) concentrations on Castle Street (<i>The modelled concentration submitted to Welsh Government in the Council's Clean Air Plan.</i>)	<28µg/m³
K6.08	Modal Split for All Journeys: Proportion of people travelling to work by sustainable transport modes (<i>2030 Target 76%</i>)	58%
Proportion of work journeys made by:		
K6.09	<ul style="list-style-type: none"> Walking 	18%
K6.10	<ul style="list-style-type: none"> Cycling 	17%
K6.11	<ul style="list-style-type: none"> Public Transport 	23%
K6.12	The number of schools supported to implement their Active Travel Plan	128 cumulative
NEW	The number of new trees planted on highway land and within the street scene	175

Putting sustainability and wellbeing at the heart of the city's growth

Ref	We will:	Lead Member	Lead Directorate
S6.21	Conduct a full review of the Local Development Plan (LDP) by the end of 2025 in accordance with the Delivery Agreement timetable and engage in dialogue on regional strategic planning arrangements.	Cllr Dan De'Ath	Planning, Transport & Environment
S6.22	Create better places through the delivery of new, high-quality, well-designed, sustainable and well-connected communities by: <ul style="list-style-type: none"> Applying good place-making principles to the city centre, major new settlements and developments, as well as existing communities; Utilising our powers to protect and celebrate local buildings such as pubs, community spaces and music venues, particularly those rich in the city's working-class history; Maximising developer contributions from new developments to deliver community infrastructure, affordable housing and wider improvements within local areas. 	Cllr Dan De'Ath	Planning, Transport & Environment
S6.23	Deliver the Council's Green Infrastructure Plan , including: <ul style="list-style-type: none"> Updating the Biodiversity and Resilience of Ecosystems Duty (BRED) Forward Plan to respond to the One Planet Cardiff objectives and Action Plan, and the nature emergency by the end of 2024; Ensuring the Replacement LDP fully addresses green infrastructure matters and includes engagement upon potential policy approaches. 	Cllr Dan De'Ath	Planning, Transport & Environment

Ref	Key Performance Indicator	Target
K6.13	The percentage of householder planning applications determined within agreed time periods	>85%
K6.14	The percentage of major planning applications determined within agreed time periods	>85%
K6.15	The percentage of affordable housing at completion stage provided in a development on greenfield sites over the last two years <i>(In line with the Local Development Plan 2006 – 2026)</i>	30%

K6.16	The percentage of affordable housing at completion stage provided in a development on brownfield sites over the last two years <i>(In line with the Local Development Plan 2006 – 2026)</i>	20%
K6.17	Affordable housing units completed per annum as a percentage of all housing	20%

Enhancing Cardiff's flood defences

Ref	We will:	Lead Member	Lead Directorate
S6.24	Publish the final sustainable water, flood and drainage strategy for Cardiff by the end of June 2024 , including completion of stage 2 of the regional strategic flood consequence assessment.	Cllr Caro Wild	Planning, Transport & Environment
S6.25	Complete coastal defence improvements in Cardiff East by March 2026.	Cllr Caro Wild	Planning, Transport & Environment

Building resilience into our highway network

Ref	We will:	Lead Member	Lead Directorate
S6.28	Continue to deliver an extensive programme of localised improvements to our roads and footways to remove defects such as potholes.	Cllr Dan De'Ath	Planning, Transport & Environment
S6.29	Target the deployment of civil parking enforcement activity through the effective utilisation of data and technology.	Cllr Dan De'Ath	Planning, Transport & Environment

Ref	Key Performance Indicator	Target
K6.18	The percentage of principal (A) roads that are in overall poor condition	<5%
K6.19	The percentage of non-principal/classified (B) roads that are in overall poor condition	<7%
K6.20	The percentage of non-principal/classified (C) roads that are in overall poor condition	<7%

Making Cardiff a world-leading recycling city

Ref	We will:	Lead Member	Lead Directorate
S6.30	<p>Deliver the ‘Recycling Strategy for Cardiff 2022-25: Cleaner and Greener’ to work towards achieving 70% recycling performance by:</p> <ul style="list-style-type: none"> Delivering the programme of recycling and re-use improvements detailed within the strategy; Continuing work with Welsh Government, Waste & Resources Action Programme (WRAP) and the Welsh Local Government Association (WLGA) to benchmark and model improvements in collecting and processing recycling; Working with citizens to reduce waste and improving opportunities for community recycling. 	Cllr Caro Wild	Economic Development
S6.31	<p>Continue to improve the sustainability of how the city manages its waste and materials, driving the circular economy, by:</p> <ul style="list-style-type: none"> Reducing the amount of single-use plastics, including those used to collect recycling from households by the end of 2024; Reducing emissions from the fleet of vehicles used to deliver collections and cleansing; Reducing the need to mechanically separate materials by the end of 2024; Promoting the amount of green electricity produced from landfill gas, anaerobic digestion of food waste and energy from waste; Working with commercial organisations, and other partners, to ensure compliance with the new business recycling regulations that come into force from April 2024. 	Cllr Caro Wild	Economic Development

Ref	Key Performance Indicator	Target
K6.21	The percentage of planned recycling and waste collections achieved	99.95%
K6.22	The percentage of municipal waste collected and prepared for re-use and/or recycled	70%
K6.23	The percentage of waste collected at recycling centres that has been prepared for re-use or recycled	Target to be based on 2023/24 outturn
K6.24	The number of Environmental Street Scene investigation actions	20,000

K6.25	The number of Environmental Street Scene Legal Enforcement Actions (with enforcement actions including Fixed Penalty Notices, cases which proceed to prosecution, Section 46 or other legal notices)	10,000
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Working as one team to keep our streets clean

Ref	We will:	Lead Member	Lead Directorate
S6.32	Deliver a comprehensive programme of reform to the Council's Street Scene cleansing and enforcement services during 2024/25 through integration, digitalisation and the use of data to support the efficient and effective use of resources, and ensure street cleansing activities follow on from collections in inner-city wards, and areas that present waste in bags to minimize issues with litter.	Cllr Caro Wild	Economic Development
S6.33	Working together to keep our streets free from litter by: <ul style="list-style-type: none"> Supporting volunteer groups through our Love Where You Live programme; Co-producing strategies around litter and behaviour change with these groups and Keep Wales Tidy; Assessing the annual impact of volunteering in Cardiff in partnership with Keep Wales Tidy. 	Cllr Caro Wild	Economic Development

Ref	Key Performance Indicator	Target
K6.26	The percentage of highways land inspected by the Local Authority found to be of a high or acceptable standard of cleanliness	90%
K6.27	The number of wards in Cardiff where 90% of the highways land inspected is of a high or acceptable standard of cleanliness	All
K6.28	The percentage of reported fly-tipping incidents cleared within five working days	Target to be based on 2023/24 outturn